

State Innovation Models (SIM) Award: Community Integrated Medical Home

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State Innovation Models (SIM) Grant Solicitation

- Released by Center for Medicare & Medicaid Innovation (CMMI) at CMS
- Purpose: Develop, implement, and test new health care payment and service delivery models at the state-level
- Maryland received “Model Design” award
 - \$2.37 million
 - 6-month planning grant (April 1 – August 31, 2013) to develop “Community-Integrated Medical Home”
 - Opportunity to apply for “Model Testing” award for up to \$60 million to fund implementation over a 4 year period.

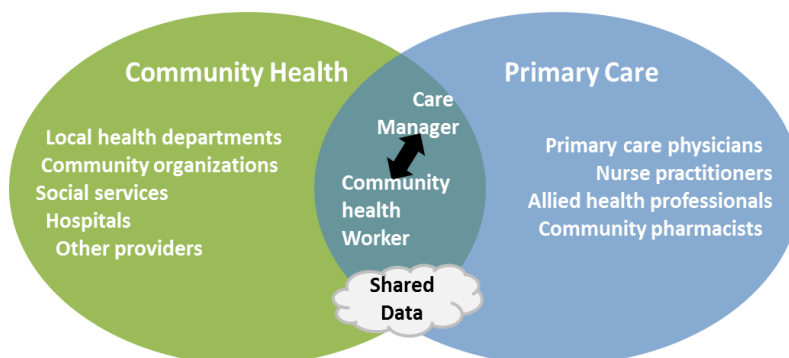


Community-Integrated Medical Home

- Integration of a multi-payer medical home model with community health resources
- 4 pillars:
 - 1) Primary care
 - 2) Community health
 - 3) Strategic use of new data
 - 4) Workforce development
- Goal is for CIMH to be an umbrella program with certain programmatic standards that allows for innovations across payers



Community-Integrated Medical Home



Planning Process

- Two parallel stakeholder engagement processes
 - 1) Payers and Providers
 - 2) Local Health Improvement Coalitions
- All-stakeholder summit near the end of 6-month period to review recommendations from both processes and make final recommendations
- Consultant will manage planning process and provide content expertise



Payer and Provider Engagement Process

- Develop a governance structure for CIMH program
- Establish a public utility to administer payment and quality analytics processes
- Set programmatic standards, such as
 - Criteria for practice inclusion
 - Quality metrics
 - Analytics
 - Shared savings methodology
- Hilltop Institute and its contractor will conduct actuarial modeling of health costs to demonstrate savings expected from CIMH



Local Health Improvement Coalition (LHIC) Engagement Process

- Complement medical care by linking high-need patients with wrap-around community-based health services
- Capacity of LHICs will be strengthened
 - Develop new models to carry out population health activities (e.g., 501(c)3, integration with LHD, etc.)
- Recommend of Community Health Worker role
 - Define responsibilities and required skills/education for CHWs
 - Develop pathways through which they will be connected to practices
- Use new data and mapping resources to “hot-spot” high utilizers and bring them into CIMH
 - Review and provide feedback on prototypes

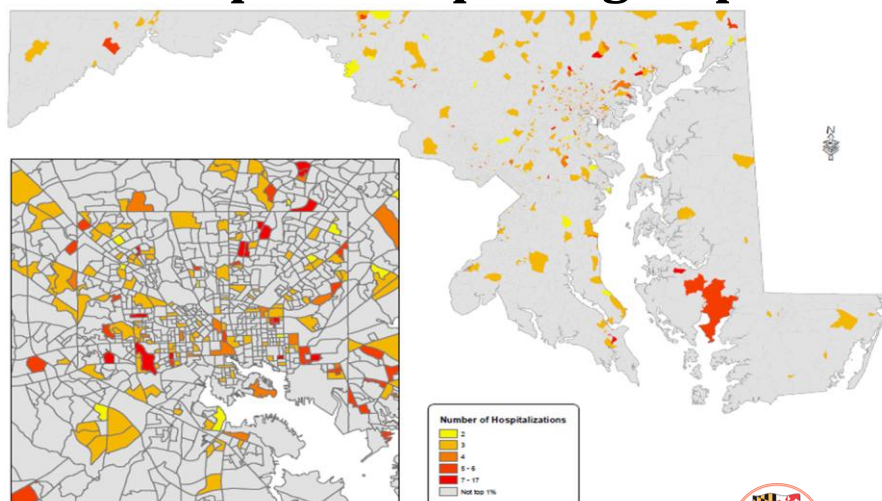


New Data Resources

- CRISP developing mapping tools for “hot-spotting”
 - Real-time hospital admissions data
 - CHWs and care managers would use to reach out to high utilizers in the community
 - LHICs and local health departments can use to monitor population health and develop targeted interventions
 - Monitor progress on community-based interventions
- DHMH will expand Virtual Data Unit
 - Warehouse of social and economic determinants, population health, outcomes, and other data
 - Will help LHICs with CIMH work as well as SHIP measures
- Maryland Health Care Commission to assess and plan expansion of All-Payer Claims Database
 - Envision APCD as supporting provider measurement on cost and quality and clinical decision-making.



Sample Hot-Spotting Map



Workforce Development and CIMH Readiness

- Maryland Learning Collaborative
- Conduct background research to inform Community Health Worker development
 - Inventory of training programs and CHW models
 - Identify best practices for integration of CHW into medical practices and broader health care system
 - Will present findings at LHIC stakeholder engagement process
- Technical assistance and CIMH readiness
 - Identify various ongoing TA and develop recommendation for streamlining
 - Convene TA providers and chart path forward
 - Identify and describe quality improvement efforts in local communities
 - Assist in scaling up of promising QI models



Major Deliverable

- “State Innovation Plan” that articulates the CIMH model in detail.
 - Must show how CIMH integrates with other state delivery and payment reforms
- Will form the basis for Model Testing application to CMMI



Next Steps

- Will begin inviting stakeholders to participate around April 1
- First stakeholder meetings in late-April
- Questions or comments: karen.matsuoka@maryland.gov

